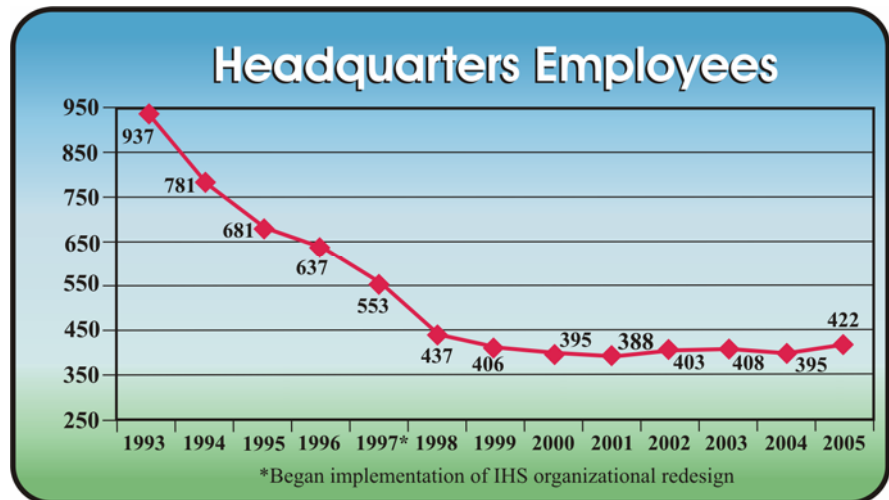


# IHS STAFFING TRENDS

## 1993 – 2005 HEADQUARTERS FTEs\* DECREASED BY 515 (-55%)

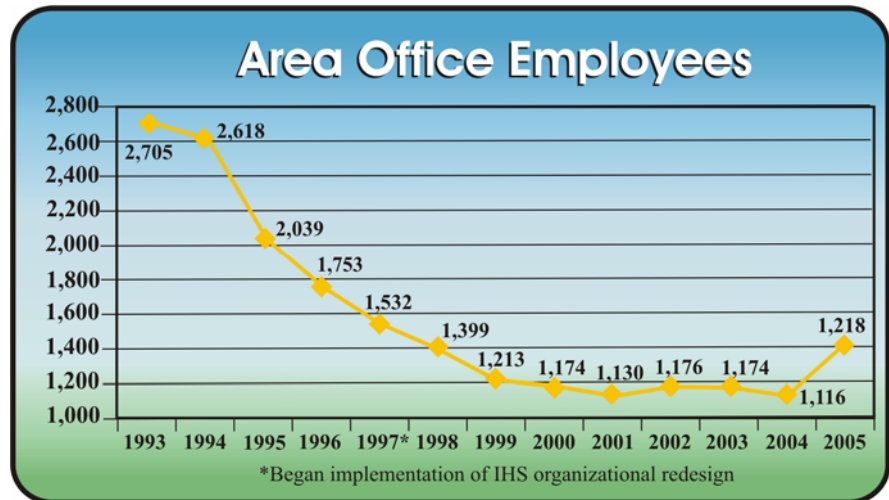
The IHS headquarters workforce declined sharply through 1998 and has remained fairly stable since 1999.

\*Full-time employees



## 1993 – 2005 AREA OFFICES FTEs DECREASED BY 1,487 (-55%)

The IHS Area Office workforce declined sharply through 1998 and has remained fairly stable since 1999.



## 1993 – 2005 OPERATING UNIT FTEs INCREASED BY 3,160 (+27%)

The IHS health care delivery workforce has increased by an average of 322 FTEs per year since 1996.

